Kingston, Michigan

REPORT ON FINANCIAL STATEMENTS (with required supplementary and additional information) June 30, 2007

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# ANDERSON, TUCKEY, BERNHARDT & DORAN, P.C

Certified Public Accountants

Gary R. Anderson, CPA Jerry J. Bernhardt, CPA Thomas B. Doran, CPA Robert L. Tuckey, CPA Valerie Jamieson Hartel, CPA Jamie L. Peasley, CPA

July 25, 2007

#### **INDEPENDENT AUDITOR'S REPORT**

Board of Education Kingston Community Schools Kingston, Michigan 48741

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Kingston Community Schools, as of and for the year ended June 30, 2007, which collectively comprise the basic financial statements of the District's primary government as listed in the table of contents. These financial statements are the responsibility of Kingston Community Schools' management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Kingston Community Schools as of June 30, 2007 and the respective changes in financial position thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated July 25, 2007, on our consideration of the Kingston Community Schools' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages i through vi and page 22, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquires of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

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Board of Education Kingston Community Schools July 25, 2007

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Kingston Community Schools' basic financial statements. The additional information on pages 23 to 44 is presented for purposes of additional analysis and is not a required part of the basic financial statements. This additional information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Outerm, Tucky, Remlandt & Down, RC.

ANDERSON, TUCKEY, BERNHARDT & DORAN, P.C. CERTIFIED PUBLIC ACCOUNTANTS

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

Kingston Community School District, a K-12 school district located in Tuscola County, Michigan, has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Kingston Community School District administration's discussion and analysis of the financial results for the fiscal years ended June 30, 2007 and June 30,2006.

Generally accepted accounting principles (GAAP), according to GASB 34, require the reporting of two types of financial statements: fund financial statements and government-wide financial statements.

#### **Fund Financial Statements**

For the most part, the fund financial statements are comparable to prior years' financial statements. The primary difference is that the Account Groups (General Fixed Assets and General Long – Term Debt) are no longer reported. The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

The fund statements are formatted to comply with the legal requirements of the Michigan Department of Education's "Accounting Manual." In the State of Michigan, school districts' major instructional and instructional support activities are reported in the General Fund. Additional activities are reported in various other funds. These include Special Revenue Funds and Debt Service Funds.

In the fund financial statements, capital assets purchased are reported as expenditures in the year of acquisition with no asset being reported. The issuance of debt is recorded as a financial resource. The current year's payments of principal and interest on long-term obligations are recorded as expenditures. The obligations for future years' debt service are not recorded in the fund financial statements.

#### Government-wide Financial Statements

The government-wide financial statements are required by GASB 34. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. All of the District's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, not of related depreciation, as well as the bonded debt of the District.

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

#### **Summary of Net Assets**

The following schedule summarizes the net assets at fiscal year ended June 30, 2007 and 2006:

Assets	6/30/07	<u>6/30/06</u>
Current assets	\$ 2,435,208	\$ 2,172,568
	10.000.000	12 702 710
Capital assets	12,765,953	12,792,718
Less: Accumulated depreciation	<u>(5,354,947)</u>	<u>(5,081,127)</u>
Capital assets, net book value	7,411,006	7,711,596
Total assets	<u>\$ 9,846,214</u>	<u>\$ 9,884,164</u>
Liabilities		
Current liabilities	\$ 1,421,820	\$ 1,208,076
Long-term liabilities	6,762,218	6,976,054
Total liabilities	8,184,038	8,184,130
Net Assets		
Invested in capital assets, net of related debt	475,968	581,640
Restricted for debt service	315,526	261,634
Restricted for Woloshen	133,948	144,198
Unrestricted	736,734	712,562
Total net assets	1,662,176	1,700,034
Total liabilities and net assets	<u>\$ 9,846,214</u>	\$ 9,884,164

#### Analysis of Financial Position

During the fiscal year ended June 30, 2007, the District's net assets decreased by \$37,858. A few of the more significant factors affecting net assets during the year are discussed below.

#### 1. Depreciation Expense

GASB 34 requires school districts to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

Depreciation expense is recorded on a straight-line basis over the estimated useful lives of the assets. In accordance with GAAP, depreciation expense is calculated based on the original cost of the asset less an estimated salvage value, where applicable. For the fiscal years ended June 30, 2007 and June 30, 2006, \$360,990 and \$424,327 were recorded for depreciation expense.

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

#### 2. Capital Outlay Acquisitions

For the fiscal year ended June 30, 2007, \$60,400 of expenditures were capitalized and recorded as assets of the District. These additions to the District's capital assets will be depreciated over time as explained above.

The net effect of the new capital assets and the current year's depreciation is a decrease to capital assets in the amount of \$300,590 for the fiscal year ended June 30, 2007.

#### **Results of Operations**

For the fiscal year ended June 30, 2007 and 2006, the results of operations, on a District-wide basis, were:

	Year Ended		Year Ended June, 30 2006	
	Amount	% of Total	Amount	% of Total
General Revenues				
Property Taxes	\$ 754,886	12.49%	\$ 736,082	12.30%
Investment earnings	62,525	1.03%	36,807	0.61%
State sources	4,593,390	76.01%	4,486,863	74.96%
Other	138,221	2.29%	165,885	<u>2.77%</u>
Total general revenues	5,549,022	91.82%	5,425,637	90.64%
Program Revenues				
Charges for services	180,679	2.99%	204,132	3.41%
Operating grants	313,761	<u>5.19%</u>	355,850	5.95%
Total revenues	\$6,043,462	100.00%	\$5,985,619	100.00%
Expenses				
Instruction	\$3,246,329	53.38%	\$3,331,876	52.86%
Support services	1,723,944	28.35%	1,777,059	28.19%
Food services	240,212	3.95%	243,951	3.87%
Athletics	128,987	2.12%	141,582	2.25%
Interest on long-term debt Unallocated depreciation	260,487	4.28%	274,173	4.35%
expense	360,990	5.94%	424,327	6.73%
Other	120,371	1.98%	109,984	1.75%
Total expenses	\$6,081,320	100.00%	\$ 6,302,952	100.00%
Increase in net assets	\$(37,858)		\$ (317,333)	ł.

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

#### Analysis of Significant Revenues and Expenses

Significant revenues and expenditures are discussed in the segments below:

#### 1. Property Taxes

The District levied 17.0432 mills of property taxes for operations on non-homestead properties. According to Michigan law, the taxable levy is based on the taxable valuation of properties. The annual taxable valuation increases are capped at the rate of the prior year's Consumer's Price Index increase or 5%, whichever is less. At the time property is sold, its taxable valuation is readjusted to the State Equalized Value, which in theory is half of the property's market value.

For the 2006-2007 fiscal year, the district levied \$260,797 non-homestead property taxes. This represented an increase of \$6,783 from the prior year. The amount of unpaid property taxes at June 30, 2007, less an estimate for those deemed to be un-collectible, was \$2,800.

The following table summarizes the non-homestead property tax levies for operations for the past five years:

Fiscal Year	Non-homestead Tax Levy	Increase (Decrease) from prior year
2006 – 2007	\$260,797	\$ 6,783
2005 – 2006	254,014	5,349
2004 - 2005	248,665	15,652
2003 - 2004	233,013	9,425
2002 - 2003	223,588	

#### 2. State Sources

The majority of the state sources is comprised of the per student foundation allowance. The State of Michigan funds districts based on a blended student enrollment. The blended enrollment consists of 75% of the current year's fall count and 25% of the prior year's spring count. For the 2006-2007 fiscal year, the District's foundation allowance was \$7,085 per student FTE, which represented an increase of 3.05% over the amount received for the 2005-2006 fiscal year.

#### 3. Student Enrollment

The following schedule lists the actual blended student FTE for the past five fiscal years:

	Actual Blended Student FTE
2006 – 2007	654
2005 – 2006	649
2004 - 2005	668
2003 - 2004	663
2002 - 2003	758

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

#### 4. Operating Grants

The District funds a significant portion of its operations with categorical sources. For the fiscal year ended June 30, 2007, federal, state and other operating grants accounted for \$313,761. This represents a decrease of \$42,089 over the total grant sources received for the 2006 - 2007 fiscal year.

#### 5. Interest Earnings

The District received interest on its investments in the amount of \$62,525 for the fiscal year ended June 30, 2007. This represents an increase over the prior fiscal year of \$25,718.

#### General Fund Budgetary Highlights

The Uniform Budget Act of the State of Michigan requires that the local Board of Education approve the original budget for the upcoming fiscal year prior to its starting on July 1<sup>st</sup>. Any amendments made to the operating budget must be approved by the Board prior to the close of the fiscal year on June 30<sup>th</sup>.

For the 2006 – 2007 fiscal year, the district amended the general fund budget two times with the Board adopting the final changes in June 2007. The following schedule shows a comparison of the original general fund budget, the final amended general fund budget and actual totals from operations:

	Original			Variance with Final Budget positive	
	Budget	Final Budget	Actual	(negative)	% Variance
Total revenues	\$ 5,215,180	\$ <u>5,233,982</u>	\$ 5,259,814	<u>\$ 25,832</u>	<u>0.49%</u>
Expenditures					
Instruction	\$ 3,145,767	\$ 3,209,925	\$ 3,244,114	(\$ 34,189)	(1.07)%
Supporting services	1,896,082	1,824,530	1,783,395	41,135	2,25%
Other	268,312	249,298	248,265	1,033	0.41%
Total expenditures	<b>\$</b> _5,310,161	<u>\$ 5,283,753</u>	\$ 5,275,774	<u>\$ 7,979</u>	0.15%

#### Capital Asset and Debt Administration

#### Capital Assets

By the end of the 2006 – 2007 fiscal year, the district had invested \$12,765,953 in a broad range of capital assets, including school buildings and facilities, school buses and other vehicles, and various types of equipment. This represents a decrease of \$26,765 over the prior fiscal year. Net depreciation expense for the year amounted to \$273,825, bringing the accumulation to \$5,354,947 as of June 30, 2007.

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2007

#### Long-term Debt

At June 30, 2007, the District had \$7,039,618 in long-term debt outstanding. This represents a reduction of \$191,754 over the amount outstanding at the close of the prior fiscal year.

#### Factors Bearing on the District's Future

At the time that these financial statements were prepared and audited, the District was aware of the following items that could significantly affect its financial health in the future.

- With the current economic condition in the country, and especially in the State of Michigan, uncertainty surrounds the level at which districts will be funded for the student foundation allowance for the 2007 2008 fiscal year. The early indication is that the foundation allowance for 2007 2008 will remain uncertain well into the fiscal year which will pose a challenge to the District to maintain structural balance while continuing with its educational programming.
- As with other employers, the District continues to face a rapid increase in rates paid for
  employee benefits, particularly for health insurance. Additionally, the State has increased the
  retirement rate from 16.34% to 17.74% through September 30, 2007 to fund the retirement
  system. The increase in the number of retirees projected to occur over the next few years may
  result in higher annual increases.
- The contract with the Kingston Community Schools Education Association, the union that represents the teaching staff, expires August 31, 2009.
- The state of Michigan continues to increase its focus on student achievement. Results of
  standardized test scores (Michigan Education Assessment Program) are compared from
  year to year, with the results being tabulated by school building and by district. With the
  changes to the federal Title I legislation resulting from the No Child Behind Act, adequate
  yearly progress of students will be more important as certain portions of funding are now
  tied to it.

#### Contacting the District's Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report, or need additional financial information, please contact:

Joseph Murphy, Superintendent Kingston Community Schools 5790 State St. Kingston, MI 48741 (989) 683-2294



# STATEMENT OF NET ASSETS June 30, 2007

	GOVERNMENTAL ACTIVITIES	
ASSETS		
CURRENT ASSETS: Cash and equivalents Investments Due from other governmental units Property taxes receivable	\$	265,331 1,351,551 815,526 2,800
TOTAL CURRENT ASSETS	•••	2,435,208
NONCURRENT ASSETS: Capital assets Less accumulated depreciation		12,765,953 (5,354,947)
TOTAL NONCURRENT ASSETS		7,411,006
TOTAL ASSETS	\$	9,846,214
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES: Accounts payable Accrued salaries and wages Accrued employee benefits Deferred Revenue State aid note payable Accrued interest payable Bus Notes Payable Current portion of long term debt	\$	44,650 351,639 127,190 - 550,000 70,941 12,400 265,000
TOTAL CURRENT LIABILITIES		1,421,820
NONCURRENT LIABILITIES: Bonds Payable Compensated absences		6,657,638 104,580
TOTAL NONCURRENT LIABILITIES		6,762,218
NET ASSETS: Invested in capital assets, net of related debt Restricted for debt service Restricted for Woloshen Unrestricted		475,968 315,526 133,948 736,734
TOTAL NET ASSETS		1,662,176
TOTAL LIABILITIES AND NET ASSETS	\$	9,846,214

# STATEMENT OF ACTIVITIES For the Year Ended June 30, 2007

				Governmental Activities
		Program F	Net (Expense) Revenue and	
		Charges for	Operating	Changes in
Functions/Programs	Expenses	Services	Grants	Net Assets
Governmental activities:				
Instruction	\$ 3,246,329	\$ 48,738	\$109,220	\$ (3,088,371)
Support services	1,723,944	20,888	46,809	(1,656,248)
Community service	76,117			(76,117)
Food services	240,212	83,931	157,732	1,451
Athletics	128,987	27,123		(101,864)
Public Library	26,502			(26,502)
Woloshen	17,011			(17,011)
Interest on long-term debt	260,487			(260,487)
Other	741			(741)
Unallocated depreciation	360,990			(360,990)
Total governmental activities	\$ 6,081,320	\$ 180,679	\$313,761	(5,586,880)
General revenues:				
Property taxes, levied for general purposes				260,797
Property taxes, levied for debt service				494,089
State of Michigan school aid unrestricted				4,593,390
Investment revenue				62,525
Penal fines				33,001
Miscellaneous				103,420
Sale of fixed assets				1,800
Total general revenue				5,549,022
Change in net assets				(37,858)
Net assets, beginning of year				1,700,034
Net assets, end of year				\$ 1,662,176

# BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2007

	OTHER NONMAJOR GENERAL GOVERNMENTAL FUND FUNDS		TOTAL GOVERNMENTAL FUNDS		
ASSETS CURRENT ASSETS: Cash and equivalents Investments Due from other governmental units Due from other funds	\$	146,129 870,720 813,949	\$ 119,202 480,831 1,577 2,019	\$	265,331 1,351,551 815,526 2,019
TOTAL ASSETS	\$	1,830,798	\$ 603,629	\$	2,434,427
LIABILITIES: Accounts payable Salaries payable Accrued employee benefits Accrued interest Due to other funds Deferred revenue State aid note payable	\$	43,282 351,639 127,190 21,921 2,019 550,000	\$ 1,368	\$	44,650 351,639 127,190 21,921 2,019 - 550,000
TOTAL LIABILITIES		1,096,051	 1,368		1,097,419
FUND BALANCE: Reserved for debt service Undesignated and unreserved Designated for compensated absences		630,167 104,580	 386,467 215,794		386,467 845,961 104,580
TOTAL FUND BALANCE		734,747	602,261		1,337,008
TOTAL LIABILITIES & FUND BALANCE	\$	1,830,798	\$ 603,629	\$	2,434,427

The accompanying notes are an integral part of the financial statements.

# Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets June 30, 2007

Total Fund Balances - Governmental Funds	\$1,337,008
Amounts reported for governmental activities in the statement of net assets are different because:	
Capital assets used in governmental activities are not	
financial resources and are not reported in the funds	
The cost of the capital assets is:	12,765,953
Accumulated depreciation is:	(5,354,947)
Long term liabilities are not due and payable in the current	
period and are not reported in the funds	
Bonds payable:	(6,874,638)
Bus notes payable	(60,400)
Compensated absences:	(104,580)
Accrued interest is not reported as a liability in governmental	
funds; it is recorded when paid:	(49,020)
Balance of taxes receivable at 6/30/07 less allowance for doubtful accounts	2,800
Net Assets of Governmental Activities	\$1,662,176

# Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2007

	GENERAL FUND	OTHER NONMAJOR GOVERNMENTAL FUNDS	TOTAL GOVERNMENTAL FUNDS
REVENUES: Local sources State sources Federal sources	\$ 466,071 4,571,888 156,029	\$ 664,814 21,502 157,732	\$ 1,130,885 4,593,390 313,761
TOTAL REVENUES	5,193,988	844,048	6,038,036
EXPENDITURES: Instruction Supporting services Community services Food Service Athletic Activities Public Library Woloshen Debt services: Retirement of bonds Interest on debt Fees	3,244,114 1,783,395 76,117	240,212 128,987 26,502 17,011 245,000 260,289 741	3,244,114 1,783,395 76,117 240,212 128,987 26,502 17,011 245,000 260,757 741
TOTAL EXPENDITURES	5,104,094	918,742	6,022,836
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES  OTHER FINANCING SOURCES (USES):	89,894	(74,694)	15,200
Transfer to/from other funds Principal on bus loan Bus loan proceeds Sale of fixed assets Payments from ISD	(161,362) (10,318) 60,400 1,800 3,626	161,362	(10,318) 60,400 1,800 3,626_
TOTAL OTHER FINANCING SOURCES (USES)	(105,854)	161,362	55,508
EXCESS OF REVENUES OVER (UNDER) EXPENDITURES & OTHER SOURCES (USES)	(15,960)	86,668	70,708
FUND BALANCE - BEGINNING OF YEAR	750,707	515,593	1,266,300
FUND BALANCE - END OF YEAR	\$ 734,747	\$ 602,261	\$ 1,337,008

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities

June 30, 2007

Total net change in fund balancesgovernmental funds	\$	70,708
Amounts reported for governmental activities in the statement of activities are different because:		
Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of these assets are allocated over their useful lives as depreciation:		
Depreciation expense		(360,990)
Capital outlay		60,400
Repayments of principal on long-term debt is an expenditure in the governmental funds, but not in the statement of activities (where it is a reduction of liabilities)		
Repayment of bond principal		245,000
Bus note repayments and proceeds affect long term liabilities in the statement of net assets and does not affect the statement of activites.		
Repayment of bus note principal		10,318
Bus loan proceeds		(60,400)
Interest on long-term debt in the statement of activities differs from the amount reported in the governmental funds because interest is recorded as an expenditure in the funds when it is due, and thus requires the use of current financial resources.		
Accrued interest payable at the beginning of the year		49,290
Accrued interest payable at the end of the year		(49,020)
Accured compensated absences are recorded in the statement of activities when incurred, but it is not recorded in the governmental funds until it is paid.		
Accrued absences at the beginning of the year		101,416
Accrued absences at the end of the year	_	(104,580)
Change in net assets of governmental activities	\$	(37,858)

# STATEMENT OF FIDUCIARY NET ASSETS June 30, 2007

	AGEN	CY FUNDS
<u>ASSETS</u> Cash	\$	52,980
TOTAL ASSETS	\$	52,980
<u>LIABILITIES AND NET ASSETS</u> Due to student organizations	_\$	52,980
TOTAL LIABILITIES AND NET ASSETS	\$	52,980

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The basic financial statements of the Kingston Community Schools have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the District's accounting policies are described below.

In 2004, the District implemented GASB Statement No. 34, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments (GASB Statement No. 34), GASB Statement 37, Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Government: Omnibus which provides additional guidance for the implementation of GASB Statement 34, and GASB Statement No. 38, Certain Financial Disclosures which changes note disclosure requirements for governmental entities.

GASB Statement 34 established a new financial reporting model for state and local governments that included the addition of management's discussion and analysis, district-wide financial statements, required supplementary information and the elimination of the effects of internal service activities and the use of account groups to the already required fund financial statements and notes.

The GASB determined that fund accounting has and will continue to be essential in helping governments to achieve fiscal accountability and should, therefore, be retained. The GASB also determined that district-wide financial statements are needed to allow user's of financial reports to access a government's operational accountability. The new GASB model integrates fund-based financial reporting and district-wide financial reporting as complementary components of a single comprehensive financial reporting model.

#### REPORTING ENTITY:

The Kingston Community Schools (the "District") is governed by the Kingston Community Schools Board of Education (the "Board"), which has responsibility and control over all activities related to public school education within the District. The District receives funding from local, state, and federal government sources and must comply with all the requirements of these funding source entities. However, the District is not included in any other governmental reporting entity as defined by the accounting principles generally accepted in the United States of America. Board members are elected by the public and have decision-making authority, the power to designate management, the ability to significantly influence operations, and the primary accountability for fiscal matters. Also, based on the same criteria, there are no potential component units of government which are required to be included in the reporting entity for Kingston Community Schools.

#### **GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS:**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the District. For the most part, the effect of interfund activity has been removed from these statements. The government-wide financial statements categorize primary activities as either governmental or business type. All of the District's activities are classified as governmental activities.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges paid by recipients who purchase, use or directly benefit from goods or services by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment.

State Foundation Aid, certain revenue from the intermediate school district and other unrestricted items are not included as program revenues but instead as *general revenues*.

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (Continued):

#### GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS, (Continued):

In the government-wide statement of net assets, the governmental activities column (a) is presented on a consolidated basis, (b) and is reported on a full accrual, economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The District's net assets are reported in three parts – invested in capital assets, net of related debt; restricted net assets; and unrestricted net assets.

The District first utilizes restricted resources to finance qualifying activities.

The government-wide statement of activities reports both the gross and net cost of each of the District's functions. The functions are also supported by general government revenues (property taxes, certain intergovernmental revenues, fines, permits and charges, etc.) The statement of activities reduces gross expenses by related program revenues and operating grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary (either operating or capital) grants.

The net costs (by function) are normally covered by general revenue (property taxes, state sources, intermediate district sources, interest income and other revenues.)

The District does not allocate indirect costs.

This government-wide focus is more on the sustainability of the District as an entity and the change in the District's net assets resulting from the current year's activities.

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

#### **GOVERNMENTAL FUNDS**

Governmental funds are those funds through which most school district functions typically are financed. The acquisition, use and balances of the school district's expendable financial resources and the related current liabilities are accounted for through governmental funds.

The District reports the following major governmental fund:

The general fund is the District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund.

#### **OTHER NON-MAJOR FUNDS**

The special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects). The District accounts for its food service, library, athletic activities, and the Woloshen account in the special revenue funds.

Fiduciary funds account for assets held by the District in a trustee capacity or as an agent on behalf of others. Fiduciary funds are not included in the government—wide statements.

The agency fund is custodial in nature and does not present results of operations or have a measurement focus. Agency funds are accounted for using the modified accrual basis of accounting. This fund is used to account for assets that the District holds for others in an agency capacity (primarily student activities).

The *debt service fund* accounts for the receipt of debt proceeds and that acquisition of fixed assets or construction of major capital projects.

Notes to Financial Statements For The Year Ended June 30, 2007

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (Continued):

#### MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND BASIS OF PRESENTATION:

#### Accrual Method:

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in the government-wide financial statements to the extent that those standards do not conflict with or contradict guidance of the Government Accounting Standards Board.

#### Modified Accrual Method:

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting.* Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, state and federal aid and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District.

#### State Foundation Revenue:

The State of Michigan utilizes a foundation grant approach which provides for a specific annual amount of revenue per student based on a state-wide formula. The foundation is funded from state and local sources. Revenues from state sources are primarily governed by the School Aid Act and the School Code of Michigan. The Michigan Department of Education administers the allocation of state funds to school districts based on information supplied by the districts. For the year ended June 30, 2007 the foundation allowance was based on the pupil membership counts taken in February and September of 2006.

The state portion of the foundation is provided primarily by a state education property tax millage of 6 mills and an allocated portion of state sales and other taxes. The local portion of the foundation is funded primarily by non-homestead property taxes that may be levied at a rate of up to 18 mills. The State revenue is recognized during the foundation period (currently the fiscal year) and is funded through payments from October 2006 - August 2007. Thus, the unpaid portion at June 30<sup>th</sup> is reported as due from other governmental units.

#### State Categorical Revenue:

The District also receives revenue from the state to administer certain categorical education programs. State rules require that revenue earmarked for these programs be used for its specific purpose. Certain governmental funds require an accounting to the state of the expenditures incurred. For categorical funds meeting this requirement, funds received, which are not expended by the close of the fiscal year are recorded as deferred revenue. Other categorical funding is recognized when the appropriation is received.

Notes to Financial Statements For The Year Ended June 30, 2007

# NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (Continued):

#### MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND BASIS OF PRESENTATION, (Continued):

#### State Categorical Revenue, (Continued):

For the year ended June 30, 2007 \$87,534 of non cash transactions from the Michigan Department of Education (MDE) has been recorded as state aid revenue and pension expenditures as a result of a change in funding by MDE.

#### Federal Revenue:

Expenditure-driven grants are recognized when the qualifying expenditures have been incurred and all other grant requirements have been met.

#### **OTHER ACCOUNTING POLICIES**

#### Cash and Cash equivalents:

Cash and equivalents include amounts in demand deposits and certificates of deposit.

The District reports its investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools. Under these standards, certain investments are valued at fair value and determined by quoted market prices, or by estimated fair values when quoted market prices are not available. The standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the districts intend to hold the investment until maturity. Accordingly, investments in banker acceptances and commercial paper are recorded at amortized cost.

State statutes authorize the District to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury; certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation, Federal Savings and Loan Insurance Corporation, or National Credit Union Administration, respectively; in commercial paper rated at the time of purchase within the three highest classifications established by not less than two standard rating services and which matures not more than 270 days after the date of purchase. The District is also authorized to invest in U.S. Government or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, and mutual funds composed of investments as outlined above.

#### Short-term Interfund Receivables/Payables:

During the course of operations, numerous transactions occur between individual funds for goods provided or services rendered. These receivables and payables are classified as "due from other funds" or "due to other funds" on the balance sheet.

#### **Property Taxes:**

Property taxes levied by the District are collected by various municipalities and periodically remitted to the District. The taxes are levied as of December 1 and are due upon receipt of the billing by the taxpayer and become a lien on the first day of the levy year. The actual date is February 15, after which time the bill becomes delinquent and penalties and interest may be assessed by the collecting entity.

For the year ended June 30, 2007, the District levied the following amounts per \$1,000 of assessed valuation;

<u>FUND</u>	<u>MILLS</u>
General Fund – Non Homestead	17.0432
Debt Service Funds	6.2500

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (Continued):

#### Receivables and Payables:

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion on interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

#### Capital Assets:

Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated fixed assets are valued at their fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related fixed assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and additions 50 years Furniture and other equipment 5 – 15 years

The District's capitalization policy is to capitalize individual amounts exceeding \$3,000. Group purchases are evaluated on a case-by-case basis.

#### Compensated Absences:

The District's policies generally provide for granting vacation and sick leave with pay. The current and long-term liability for compensated absences is reported on the government-wide financial statements. A liability for these amounts, including related benefits, is reported in governmental funds only if they have matured, for example, as a result of employee leave, resignations or retirement.

#### Unemployment Insurance:

The District reimburses the Michigan Employment Security Agency (MESA) for the actual amount of unemployment benefits disbursed by the MESA on behalf of the District. Billings received for amounts paid by the MESA through June 30, are accrued, if material.

#### Long-term obligations:

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities on the statement of net assets. Bond premiums and discounts, as well as issuance costs and the difference between the reacquisition price and the net carrying amount of the old debt, are deferred and amortized over the life of the bonds using the straight line method over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, (Continued):

#### Use of Estimates:

The process of preparing general purpose financial statements in conformity with U.S. generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

#### NOTE 2 - STEWARDSHIP, COMPLIANCE & ACCOUNTABILITY:

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- In accordance with the State law the Superintendent submits to the School Board a proposed operating budget for the fiscal year commencing on July 1. The operating budget includes proposed expenditures and the means of financing them for the upcoming year, along with estimates for the current year and actual data for the two preceding years. The Board of Education requires that the budget be submitted in summary form. In addition, more detailed line item budgets are included for administrative control. The level of control for the detailed budgets is at the department head/function level.
- 2. Public hearings are conducted to obtain taxpayer comments.
- 3. Prior to July 1, the budget is legally enacted through passage of a budget resolution.
- Formal budgetary integration is employed as a management control device during the year for the general, special revenue, and debt service funds. These budgets are adopted on a basis consistent with generally accepted accounting principals (GAAP).
- 5. Appropriations lapse at the end of each fiscal year.
- 6. The Board of Education may authorize supplemental appropriations during the year. The Board of Education authorized budget amendments during the fiscal year at their regular scheduled board meetings.
- 7. The general fund exceeded their budgeted expenditures in the Instruction line item by \$34,189. This is a violation of the PA 621 budget act.

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 3 - CASH AND EQUIVALENTS - CREDIT RISK:

Cash and cash equivalents are held separately in the name of the district by each of the district's funds.

As of June 30, 2007, the District had the following investments.

Investment Type	F.	air value	Weighted Average Maturity (Years)	Standard & Poor's Rating	%
MILAF External pool - MICMS	\$	118,538	0.0027	AAAm	8.08%
MILAF External pool - MIMAX		870,937	0.0027	AAAm	66.84%
MILAF + Term C		130,000	0.0164	A1+	11.65%
Guaranteed Investment Contract (GIC)		232,076	7.0000	A1+	13.43%
Total fair value		1,351,551			100.0%
Portfolio weighted average maturity			0.9440		

<sup>1</sup> day maturity equals 0.0027, one year equals 1.00

Interest rate risk. In accordance with its investment policy, the District will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the District's cash requirements.

**Credit risk.** State law limits investments in commercial paper and corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSROs).

**Concentration of credit risk.** The District will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the District's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk - deposits. In the case of deposits, this is the risk that in the event of a bank failure, the District's deposits may not be returned to it. At June 30, 2007, the carrying amount of the District's deposits was \$318,311 and the bank balance was \$329,327. Of the bank balance, \$100,000 was covered by federal deposit insurance while the remaining bank balance of \$229,327 was uninsured and uncollateralized. The District places its deposits with high quality financial institutions. Although such deposits exceed federally insured limits, they are, in the opinion of the District, subject to minimal risk.

**Custodial credit risk - investments.** For an investment, this is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party

The District will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the District will do business.

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 3 - CASH AND EQUIVALENTS - CREDIT RISK (Continued):

**Custodial credit risk** – **investments, (Continued).** The District's Guaranteed Investment Contract is collateralized and invested for the purpose of paying off the Note Payable Disclosed in Note 7.

The Investment Agreement, dated as of November 1, 2002, by and among Bank of New York Trust Company, as the Depository on behalf of both the participating Michigan School District and the Michigan Municipal Bond Authority, and Wachovia Bank, as Provider.

The net proceeds from the sale of the School Improvement Bonds were loaned by the Authority to Michigan School Districts. Such Loans are to be repaid with annual set-a-side installments deposited with the Depository for investment under the Investment Agreement. Set-a-side installments are deposited under the Investment Agreement versus Permitted Investments (collateral securities) equaling at least 103% of the deposited amount and such Permitted Investments are held by the Depository in a fiduciary capacity.

The Guaranteed Rate under this investment Agreement (commonly referred to as guaranteed investment contract-GIC or collateralized investment agreement-CIA) is 2.60% (simple interest actual days elapsed over a 365-day year).

The Guarantor is Wachovia Bank, as guarantor of the Provider's obligations under this Investment Agreement.

\$

318.311

Foreign currency risk. The District is not authorized to invest in investments that have this type of risk.

The above amounts as previously reported in Note 3:

Deposits - including fiduciary funds of \$52.980

Investments	 1,351,551
	\$ 1,669,862
The above amounts are reported in the financial statements as follows:	
Cash - District wide Fiduciary Funds Investments - District wide	\$ 265,331 52,980 1,351,551
	\$ 1,669,862

Notes to Financial Statements For The Year Ended June 30, 2007

# NOTE 4 - DUE FROM OTHER GOVERNMENTAL UNITS:

Receivables at June 30, 2007 consist of the following:

State Aid Title I	\$ <b>774</b> ,027 15,568
Tuscola ISD Saginaw ISD	25,130 801
Total	<u>\$815,526</u>

Amounts due from other governmental units include amounts due from federal, state and local sources for various projects and programs.

#### **NOTE 5 – CAPITAL ASSETS**

A summary of changes in the District's capital assets follows:

	BALANCE JULY 1, 2006	ADDITIONS	DELETIONS	BALANCE JUNE 30, 2007
Capital assets:  Land  Building and Improvements  Furniture and equipment	\$ 28,200 11,104,786 1,659,732	\$ 60,400 ———	\$(87,165) ———	\$ 28,200 11,078,021 1,659,732
Total Capital Assets	12,792,718	60,400	(87,165)	12,765,953
Accumulated depreciation: Building and Improvements Furniture and equipment	(3,788,991) (1,292,131)	\$(239,902) _(121,088)	<u>87,165</u>	(4,028,893) (1,326,054)
Total Accumulated depreciation:	(5,081,122)	(360,990)	<u>87,165</u>	(5,354,947)
Net capital assets	<u>\$ 7,711,596</u>	<u>\$(300,590</u> )	None_	<u>\$ 7.411,006</u>

Depreciation for the fiscal year ended June 30, 2007 amounted to \$360,990.

# **NOTE 6- DEFERRED REVENUE:**

There was no deferred revenue at June 30, 2007.

Notes to Financial Statements For The Year Ended June 30, 2007

#### **NOTE 7- LONG TERM DEBT**

The District issues general obligation bonds to provide funds for the acquisition, construction and improvement of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the District. Long-term obligations currently outstanding are as follows:

2005 general obligation refunding bonds due in annual installments of \$25,000 to \$170,000 through May 1, 2018 with interest at 3.0% to 3.9%.	\$1,690,000
2002 general obligation refunding bonds due in annual installments of \$40,000 to \$75,000 through May 1, 2018 with interest at 4.00% to 5.00%	555,000
2002E general obligation bonds due in annual installments of \$50,000 to \$275,000 through May 1,2028 with interest at 3.00% to 4.85%	3,685,000
Qualified zone academy bonds – 15 annual payments of \$55,362 from November 1, 2003 through 2017 will be paid into a bank escrow account with the entire principal amount due November 1, 2017.	<u>944,638</u>
Total general obligation bonds	6,874,638
\$60,400 October 6, 2006, bus contract due in five annual principal installments of \$12,400 on November 1, 2007 and \$12,000 on	
November 1, 2008 through 2011. Interest at 4.44%	60,400
Obligation under contract for compensated absences	104,580
Total long-term debt	<u>\$7,039,618</u>

During the year ended June 30, 2005 the District refinanced the 1996 bonds. New general obligation bonds were issued at a premium of \$27,625 after paying issuance costs of \$59,664, the net proceeds were \$1,787,961. The net proceeds from the issuance of the general obligation bonds were used to purchase U.S. government securities and those securities were deposited in an irrevocable trust with an escrow agent to provide debt service payments until the term bonds are paid off on May 1, 2018. The advance refunding met the requirements of an in-substance debt defeasance and the term bonds were removed from the District's government-wide financial statements.

As a result of the advance refunding, the District reduced its total debt service requirements which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of \$200,923.

Notes to Financial Statements For The Year Ended June 30, 2007

# **NOTE 7- LONG TERM DEBT (Continued)**

The annual requirements to amortize the long-term obligations as of June 30, 2007 are as follows:

Year ending June 30,	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2008 2009 2010 2011 2012 2013 - 2017 2018 - 2022 2023 - 2027 2028	\$ 277,400 287,000 297,000 312,000 322,000 1,755,000 2,159,638 1,250,000 275,000	\$ 254,821 245,294 235,367 224,818 212,543 860,488 517,230 251,432 13,338	\$ 532,221 532,294 532,367 536,818 534,543 2,615,488 2,676,868 1,501,432 288,338
Obligation under co	\$6,935,038  ntract for compensated	\$2,815,331 absences	9,750,369 
Total long-term deb	t and interest		\$ <u>9,854.949</u>

An amount of \$386,467 is available in the debt service fund to service the general obligation debt. Interest expense for all funds for the year ended June 30, 2007 was \$260,757.

The following is a summary of the changes in liabilities reported in the general long-term debt account group:

	Balance June 30,2006	<u>Additions</u>	Reductions	Balance June 30,2007	Due within one year
General Obligation bond Compensated	\$7,119,638	-	\$245,000	\$6,874,638	\$265,000
Absences Bus Contracts	101,416 10,318	\$ 3,164 60,400	10,318	104,580 60,400	10,458 <u>12,400</u>
Totals	<u>\$7,231,372</u>	<u>\$63,564</u>	<u>\$255,318</u>	\$7,039,618	<u>\$287,858</u>

Notes to Financial Statements For The Year Ended June 30, 2007

#### NOTE 8 -EMPLOYEE RETIREMENT SYSTEM- DEFINED BENEFIT PLAN

<u>Plan Description</u> – The District contributes to the statewide Michigan Public School Employees' Retirement System (MPSERS), a cost sharing multiple-employer state-wide defined benefit public employee retirement plan governed by the State of Michigan. The MPSERS provides retirement benefits and postretirement benefits for health, dental and vision for substantially all employees of the District. The MPSERS was established by Public Act 136 of 1945 and operated under the provisions of Public Act 300 of 1980, as amended. The MPSERS issues a publicly available financial report that includes financial statements and required supplementary information for MPSERS. That report may be obtained by writing to Michigan Public School Employees Retirement System, P.O. Box 30171, Lansing, Michigan, 48909-7671 or by calling (800) 381-5111.

<u>Funding Policy</u> – Member Investment Plan (MIP) members enrolled in MIP prior to January 1, 1990 contribute a permanently fixed rate of 3.9% of gross wages. The MIP contribution rate was 4.0% from January 1, 1987, the effective date of the MIP, until January 1, 1990 when it was reduced to 3.9%. Members first hired January 1, 1990 or later and returning members who did not work between January 1, 1987 through December 31, 1989 contribute at the following graduated permanently fixed contribution rate: 3% of the first \$5,000; 3.6% of \$5,001 through \$15,000; and 4.3% of all wages over \$15,000.

Basic Plan members make no contributions. For a limited period ending December 31, 1992, an active Basic Plan member could enroll in the MIP by paying the contributions that would have been made had enrollment occurred initially on January 1, 1987 or on the date or hire, plus interest. MIP contributions at the rate of 3.9% of gross wages begin at enrollment. Actuarial rate interest is posted to member accounts on July 1<sup>st</sup> on all MIP monies on deposit for 12 months. If a member leaves MPSERS service and no pension is payable, the member's accumulated contribution plus interest, if any, are refundable.

The District is required to contribute the full actuarial funding contribution amount to fund pension benefits, plus an additional amount to fund retiree health care benefit amounts on a cash disbursement basis. The rate for the year ended June 30, 2006 was 16.34% through September 2006 and 17.74% for October 1, 2006 through June 30, 2007. The contribution requirements of plan members and the District are established and may be amended by the MPSERS Board of Trustees. The District contributions to MPSERS for the year ended June 30, 2007, 2006, and 2005, were \$500,926, \$504,661, and \$461,151, respectively, and were equal to the required contribution for the year.

The District is not responsible for the payment of retirement benefits, which is the responsibility of the State of Michigan.

Other post-employment benefits – Also within the MPSERS system, retirees have the option of health coverage, which is funded on a cash disbursement basis by the employers. The MPSERS has contracted to provide the comprehensive group medical, hearing, dental and vision coverages for retirees and beneficiaries. A significant portion of the premium is paid by the MPSERS with the balance deducted from the monthly pension.

Notes to Financial Statements For The Year Ended June 30, 2007

#### **NOTE 9 - RISK MANAGEMENT:**

The District is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees' and natural disasters. The District participates in a distinct pool of educational institutions within the state of Michigan for self-insuring workers' disability compensation. The pool is considered a public entity risk pool. The District pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessment to make up the deficiency. The pool maintains reinsurance for claims in excess of \$500,000 for each occurrence with the overall maximum coverage being unlimited. The District has no been informed of any special assessments being required.

The District continues to carry commercial insurance for other risks of loss, including property and casualty errors and omissions, fleet and employee health and accident insurance.

#### Health Reimbursement Arrangement

Effective March 1, 2007, the School adopted a Health Reimbursement Arrangement that covers all full-time (40 hours per week) employees who are covered by the Schools group medical plan. The HRA reimburses covered employees for deductibles under the Schools group medical plan. Reimbursement limits are \$1,250 for a single person and \$2,500 for a two-party/family per year and unused amounts are forfeited. Claims for reimbursement may be submitted up to 90 days after the end of the coverage period.

#### NOTE 10 - TRANSFERS:

The transfers between funds for the fiscal year ended June 30, 2007 for operations were as follows:

General Fund	<u>TO</u>	FROM \$161,362
Athletic Fund QZAB Bond Fund	\$106,000 55,362	
	\$161.362	\$161.362

#### NOTE 11 - DUE TO AND FROM OTHER FUNDS:

Due to and from other funds balances at June 30, 2007 are as follows:

	DUE FROM OTHER FUNDS	DUE TO OTHER FUNDS
General Fund Special Revenue Fund:		\$2,019
Hot Lunch	<u>\$2,019</u>	<u> </u>
Total	<b>\$2,019</b>	\$2,019

The outstanding balances between funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting systems, and (3) payments between funds are made.

Notes to Financial Statements For The Year Ended June 30, 2007

# **NOTE 12 – NOTE PAYABLE**

At June 30, 2007 the District has a note payable outstanding of \$550,000. The note matures August 21, 2007. The note is secured by the full faith and credit of the District as well as pledged state aid.

Balance	Balance			3alance		
June 30, 2006	30, 2006 Additions Payments		ayments	Jun	e 30, 2007	
\$ 450,000	\$	550,000	\$	450,000	\$	550,000

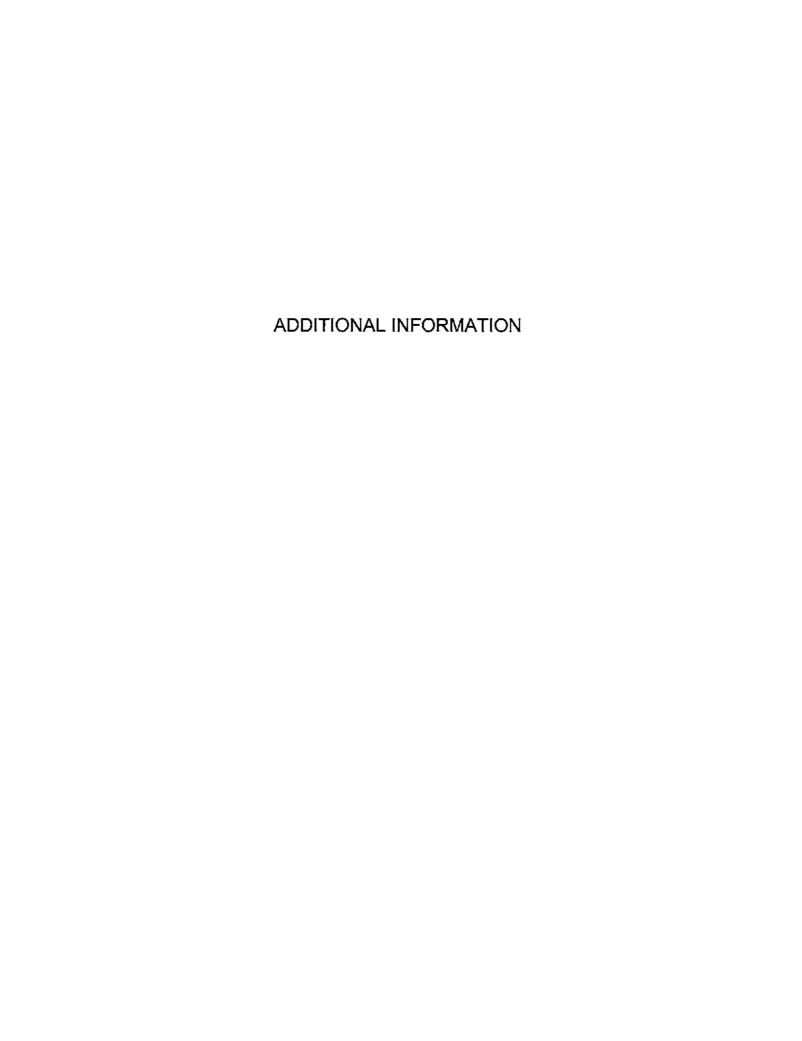
# **NOTE 13 - SUBSEQUENT EVENTS**

The District has approved borrowing \$500,000 for fiscal year 2008 to replace the note payable as described in Note 12.



# BUDGETARY COMPARISON SCHEDULE FOR THE YEAR ENDED JUNE 30, 2007

	GENERAL FUND				
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	FAV	RIANCE ORABLE VORABLE)
REVENUES					
Local sources	\$ 424,772	\$ 444,424	\$ 466,071	\$	21,647
State sources	4,609,153	4,571,697	4,571,888		191
Federal sources	181,255	154,636	156,029		1,393
TOTAL REVENUES	5,215,180	5,170,757	5,193,988		23,231
EXPENDITURES					
Instruction	3,145,767	3,209,925	3,244,114		(34,189)
Supporting services	1,896,082	1,824,530	1,783,395		41,135
Community services	94,901	77,149	76,117		1,032
Debt service		469	468		1_
TOTAL EXPENDITURES	5,136,750	5,112,073	5,104,094		7,979
EXCESS (DEFICIENCY) OF REVENUES					
OVER EXPENDITURES	78,430	58,684	89,894		31,210
OTHER FINANCING SOURCES (USES):					
Transfer to other funds	(163,093)	(161,362)	(161,362)		-
Principal on bus loan	(10,318)	(10,318)	(10,318)		-
Bus loan proceeds	-	60,400	60,400		-
Sale of fixed assets	-	-	1,800		1,800
Payments from ISD		2,825	3,626		801
TOTAL OTHER FINANCING SOURCES (USES)	(173,411)	(108,455)	(105,854)		2,601
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES AND OTHER					
SOURCES (USES)	(94,981)	(49,771)	(15,960)		33,811
FUND BALANCE - BEGINNING OF YEAR	750,707	750,707	750,707		<u> </u>
FUND BALANCE - END OF YEAR	\$ 655,726	\$ 700,936	\$ 734,747	\$	33,811



# COMBINING BALANCE SHEET NONMAJOR GOVERNMENTAL FUND TYPES June 30, 2007

	GOVERNMENT	TOTAL	
ACCETC	SPECIAL REVENUE	DEBT RETIREMENT	2007
ASSETS Cash and equivalents Investments Due from other governmental units Due from other funds Inventory	\$ 40,761 172,805 1,577 2,019	\$ 78,441 308,026	\$ 119,202 480,831 1,577 2,019
TOTAL ASSETS	\$ 217,162	\$ 386,467	\$ 603,629
LIABILITIES AND FUND BALANCE Accounts payable Due to other funds	\$ 1,368		\$ 1,368 
TOTAL LIABILITIES	1,368		1,368
FUND BALANCE Reserved Unreserved	215,794	\$ 386,467 	386,467 215,794
TOTAL FUND BALANCE	215,794	386,467	602,261
TOTAL LIABILITIES AND FUND BALANCE	\$ 217,162	\$ 386,467	\$ 603,629

## COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN NONMAJOR FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2007

REVENUES         SPECIAL REVIREMENT         DEBT RETIREMENT         2007           REVENUES         \$ 152,409         \$ 512,405         \$ 664,814           State sources         21,502         -         21,502           Federal sources         157,732         157,732         157,732           TOTAL REVENUES         331,643         \$ 512,405         844,048           EXPENDITURES         Salaries and Wages         162,493         845,18         48,518           Dues and Fees         5,630         9         5630         5630         162,493         162,493         17,569         17,569         17,569         17,569         17,569         117,569         117,569         117,569         117,569         117,569         117,569         117,569         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,693         125,000         225,693         125,000         225,693         125,000         225,000         12,160         12,160         12,170         12,17         12,17         12,17         12,17         12,17         12,17         12,160         12,160         12,160		GOVERNMENT	AL FUND TYPES	TOTAL		
State sources				2007		
State sources         21,502         -         21,502         157,732         162,493         162,493         162,493         162,493         162,493         162,493         162,493         162,493         162,493         162,493         162,693         175,693         175,690         175,693         175,693         175,693         175,693         175,693         175,693         175,693         175,693         175,693         174,17         174,17         174,17         174,17         174,17         174,17         174,17         174,17         174,17 </td <td>REVENUES</td> <td></td> <td></td> <td></td>	REVENUES					
TOTAL REVENUES   331,643   512,405   844,048	Local sources	\$ 152,409	\$ 512,405	\$ 664,814		
TOTAL REVENUES         331,643         512,405         844,048           EXPENDITURES         Salaries and wages         162,493         162,493           Employee benefits         48,518         48,518           Dues and Fees         5,630         5,630           Food and supplies         117,569         117,569           Purchased services         25,693         25,693           Insurance         1,210         2,160           Workshop & conference         1,217         1,217           Debt Service:         Retirement of bonds         245,000         245,000           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITU	State sources	21,502	-	21,502		
EXPENDITURES   Salaries and wages   162,493   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,569   17,217   12,1	Federal sources	157,732		157,732		
Salaries and wages       162,493       162,493         Employee benefits       48,518       48,518         Dues and Fees       5,630       5,630         Food and supplies       117,569       117,569         Purchased services       25,693       25,693         Insurance       2,160       2,160         Workshop & conference       1,217       1,217         Debt Service:       245,000       245,000         Retirement of bonds       245,000       245,000         Interest on bonded debt       260,289       260,289         Fees       741       741         Capital outlay       -       -         Miscellaneous       2,250       2,250         TOTAL EXPENDITURES       365,530       506,030       871,560         EXCESS (DEFICIENCY) OF REVENUES OVER       (33,887)       6,375       (27,512)         OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         TOTAL OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         EXCESS OF REVENUES OVER       EXPENDITURES & OTHER SOURCES (USES)       72,113       61,737       133,850         FUND BALANCE AT BEGINNING OF YEAR       190,863       324,730 <t< td=""><td>TOTAL REVENUES</td><td>331,643</td><td>512,405</td><td>844,048</td></t<>	TOTAL REVENUES	331,643	512,405	844,048		
Employee benefits         48,518         48,518           Dues and Fees         5,630         5,630           Food and supplies         117,569         117,569           Purchased services         25,693         25,693           Insurance         2,160         2,160           Workshop & conference         1,217         1,217           Debt Service:         Retirement of bonds         245,000         245,000           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         0perating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	EXPENDITURES					
Dues and Fees         5,630         5,630           Food and supplies         117,569         117,569           Purchased services         25,693         25,693           Insurance         2,160         2,160           Workshop & conference         1,217         1,217           Debt Service:         Retirement of bonds         245,000         245,000           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	Salaries and wages	162,493		162,493		
Food and supplies         117,569         117,569           Purchased services         25,693         25,693           Insurance         2,160         2,160           Workshop & conference         1,217         1,217           Debt Service:         1,217         1,217           Retirement of bonds         245,000         245,000           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593		·		-		
Purchased services         25,693         25,693           Insurance         2,160         2,160           Workshop & conference         1,217         1,217           Debt Service:         245,000         245,000           Retirement of bonds         260,289         260,289           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593		·		•		
Insurance						
Workshop & conference         1,217         1,217           Debt Service:         245,000         245,000           Retirement of bonds         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER         EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593		·				
Debt Service:       Retirement of bonds       245,000       245,000         Interest on bonded debt       260,289       260,289         Fees       741       741         Capital outlay       -       -         Miscellaneous       2,250       2,250         TOTAL EXPENDITURES       365,530       506,030       871,560         EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES       (33,887)       6,375       (27,512)         OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         TOTAL OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)       72,113       61,737       133,850         FUND BALANCE AT BEGINNING OF YEAR       190,863       324,730       515,593				•		
Retirement of bonds         245,000         245,000           Interest on bonded debt         260,289         260,289           Fees         741         741           Capital outlay         -         -           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	·	1,217		1,217		
Interest on bonded debt   260,289   260,289   Fees   741			0.45.000	0.4-000		
Fees Capital outlay         741         741           Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES) Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593			•	-		
Capital outlay Miscellaneous         - 2,250         - 2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES) Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593				·		
Miscellaneous         2,250         2,250           TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES) Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593			741	741		
TOTAL EXPENDITURES         365,530         506,030         871,560           EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES) Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593		2.250		2.250		
EXCESS (DEFICIENCY) OF REVENUES OVER       (33,887)       6,375       (27,512)         OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         TOTAL OTHER FINANCING SOURCES (USES)       106,000       55,362       161,362         EXCESS OF REVENUES OVER       EXPENDITURES & OTHER SOURCES (USES)       72,113       61,737       133,850         FUND BALANCE AT BEGINNING OF YEAR       190,863       324,730       515,593	wisceraneous	2,250	<del></del>	2,250		
EXPENDITURES         (33,887)         6,375         (27,512)           OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	TOTAL EXPENDITURES	365,530	506,030	871,560		
OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	EXCESS (DEFICIENCY) OF REVENUES OVER					
Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	EXPENDITURES	(33,887)	6,375	(27,512)		
Operating transfers         106,000         55,362         161,362           TOTAL OTHER FINANCING SOURCES (USES)         106,000         55,362         161,362           EXCESS OF REVENUES OVER EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	OTHER FINANCING SOURCES (USES)					
EXCESS OF REVENUES OVER         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593		106,000	55,362	161,362		
EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	TOTAL OTHER FINANCING SOURCES (USES)	106,000	55,362	161,362		
EXPENDITURES & OTHER SOURCES (USES)         72,113         61,737         133,850           FUND BALANCE AT BEGINNING OF YEAR         190,863         324,730         515,593	EXCESS OF REVENUES OVER					
		72,113	61,737	133,850		
FUND BALANCE AT END OF YEAR \$ 262,976 \$ 386,467 \$ 649,443	FUND BALANCE AT BEGINNING OF YEAR	190,863	324,730	515,593		
	FUND BALANCE AT END OF YEAR	\$ 262,976	\$ 386,467	\$ 649,443		

# BALANCE SHEETS GENERAL FUND June 30, 2007

	2007
ASSETS Cash and equivalents	\$ 146,129
Investments	870,720
Due from other governmental units	813,949
TOTAL ASSETS	<b>\$ 1,830,798</b>
LIABILITIES AND FUND BALANCE	
Accounts payable	\$ 43,282
Salaries payable	Ψ 45,202 351,639
Accrued employee benefits	127,190
Accrued interest	21,921
Deferred revenue	21,021
State aid note payable	550,000
Due to other funds	2,019
TOTAL LIABILITIES	1,096,051
FUND BALANCE Fund balances:	
Designated for compensated absences	104,580
Undesignated and unreserved	630,167
TOTAL FUND BALANCE	734,747
TOTAL LIABILITIES AND FUND BALANCE	\$ 1,830,798

	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
REVENUES;			
LOCAL SOURCES:			
Property taxes	\$ 260,788 35,025	\$ 260,797	\$ 9 830
Interest earnings TISD Special education	35,025 16,499	35,855 16,499	030
Tuition	6,850	6,850	- -
Use of property	3,680	4,080	400
Community services-tuition	60,500	62,395	1,895
Community services-donations	279	380	101
Miscellaneous	60,803	79,215	18,412
TOTAL REVENUE FROM LOCAL SOURCES	444,424	466,071	21,647
STATE SOURCES:			
State school aid	4,290,302	4,290,588	286
Special education	103,118	103,118	<del>-</del>
At risk	124,151	124,055	(96)
School readiness	46,518	46,518	u u
Career prep Miscellaneous	7,608_	7,609	
TOTAL REVENUE FROM STATE SOURCES	4,571,697	4,571,888	191
FEDERAL SOURCES:			
Title I	108,059	108,060	1
Tech prep	2,000	3,392	1,392
Title II, Part A	41,251	41,251	-
Title II, Part D	1,156	1,156	-
Drug- Free grant	1,594	1,594	-
CIMS Grant Homeland Security Grant	-	-	-
Title V	576_	576_	-
TOTAL REVENUE FROM FEDERAL SOURCES	154,636	156,029	1,393
TOTAL REVENUES	5,170,757	5,193,988	23,231
OTHER FINANCING SOURCES:			
Bus loan proceeds	60,400	60,400	-
Sale of fixed assets	-	1,800	1,800
Payments from ISD	2,825	3,626	801
TOTAL OTHER FINANCING SOURCES	63,225	65,826	2,601
TOTAL REVENUES AND OTHER FINANCING SOURCES	\$5,233,982	\$ 5,259,814	\$ 25,832

	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
INSTRUCTION: BASIC PROGRAMS:			
Dividio i Modi o Mao.			
ELEMENTARY			
Salaries	\$ 946,253	\$ 945,323	\$ 930
Employee benefits	477,782	477,552	230
Purchased services	7,208	5,754	1,454
Teaching supplies	50,158	83,234	(33,076)
Capital outlay	•	-	-
Miscellaneous	410	410	
Total Elementary	1,481,811	1,512,273	(30,462)
HIGH SCHOOL:			
Salaries	703,998	703,544	454
Employee benefits	325,346	325,262	84
Teaching supplies	14,193	25,592	(11,399)
services	10,168	9,519	649
Capital outlay	2,039	2,039	•
Miscellaneous	4,687	4,609	78
Total High School	1,060,431	1,070,565	(10,134)
PRE-SCHOOL:			
Salaries	37,552	37,552	-
Employee benefits	15,565	15,758	(193)
Purchased services	457	456	` 1
Teaching supplies	1,225	1,170	55
Capital outlay	<u>.</u>	-	-
Miscellaneous	30_	30	-
Total Pre-School	54,829	54,966	(137)
TOTAL BASIC PROGRAMS	2,597,071	2,637,804	(40,733)

INSTRUCTION, (Continued):	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
ADDED NEEDS:			
TITLE I			
Salaries	\$ 81,838	\$ 81,836	\$ 2
Employee benefits	23,701	23,929	(228)
Purchased services	1,676	1,675	1
Teaching supplies	570	570	· -
Capital outlay	-	-	<b>.</b>
Miscellaneous	50_	50	
Total Title I	107,835	108,060	(225)
AT RISK EDUCATION			
Salaries	67,167	67,166	1
Employee benefits	31,997	31,156	841
Purchased services	37,947	37,947	-
Supplies	-	-	-
Capital outlay	-	-	-
Miscellaneous	408	408	
Total At Risk Education	137,519	136,677	842
SPECIAL EDUCATION:			
Salaries	247,537	245,925	1,612
Employee benefits	106,477	105,858	619
Miscellaneous	35	35	-
Teaching supplies	13,034	9,338	3,696
Purchased services	417	417	-
Total Special Education	367,500	361,573	5,927
TOTAL ADDED NEEDS:	612,854	606,310	6,544
TOTAL INSTRUCTION	3,209,925	3,244,114	(34,189)

#### **GENERAL FUND**

SUPPORTING SERVICES	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)		
Guidance					
Salaries	-	-	•		
Employee Benefits	-	-	-		
Purchased services	\$ 4,800	\$ 3,549	\$ 1,251		
Teaching supplies	83	83	-		
Capital outlay	-	-	-		
Miscellaneous		-			
Total Guidance	4,883	3,632	1,251		
Crossing Guard					
Purchased services	1,546	1,545_	1		
Total crossing guard					
Library					
Salaries	27,630	27,628	2		
Employee benefits	8,255	8,343	(88)		
Purchased Services	2,200	1,986	214		
Supplies	2,649	2,611	38		
Capital outlay	-	-	-		
Miscellaneous	2,970	2,968	2		
Total library	43,704	43,536	168		
Improvement Of Instruction					
Purchased services	4,452	4,472	(20)		
Total improvement of instruction	4,452	4,472	(20)		
Tech Prep					
Purchased services	600	600	<u> </u>		
Total tech prep	600	600	<u> </u>		

	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
SUPPORTING SERVICES: (CONTINUED)			
General administration			
Board of Education	\$ 4,000	\$ 2,760	\$ 1,240
Election	2,200	979	1,221
Professional fees	11,500	10,626	874
Superintendent salary	52,581	52,581	-
Other salaries	58,895	58,895	u
Purchased services	77,248	74,780	2,468
Supplies	936	935	1
Employee benefits	47,324	46,740	584
Capital outlay	-	_	-
Miscellaneous	9,107	9,109	(2)
Total general administration	263,791	257,405	6,386
School administration			
Salaries	236,250	233,947	2,303
Employee benefits	143,701	141,122	2,579
Purchased services	25,065	21,002	4,063
Office supplies	2,723	2,650	73
Capital outlay		•	•
Miscellaneous	570	570	-
Other school administration	751_	<u>750</u>	1_
Total school administration	409,060	400,041	9,019
Fiscal Service			
Salaries	38,173	38,173	<u></u>
Employee benefits	29,196	30,088	(892)
Purchased services	2,065	1,947	118
Supplies	950	894	56
Capital outlay	-	-	
Miscellaneous			
Total fiscal service	70,384_	71,102	_ (718)

	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
SUPPORTING SERVICES: (CONTINUED)			(0.11.11.010.10.10.1)
Other Business Service			
Taxes abated	-	_	_
Building and property insurance	\$ 12,387	\$ 12,387	_
Interest expense	22,587	21,906	\$ 681
Total other business service	34,974	34,293	681
Technology			
Salaries	29,495	29,673	(178)
Employee benefits	8,561	8,212	349
Purchased services	26,806	25,771	1,035
Supplies	9,635	9,251	384
Capital outlay	5,115	5,115	-
Miscellaneous	100	100	
Total technology	79,712	78,122	1,590_
Operation and maintenance of plant			
Salaries	174,466	174,003	463
Employee benefits	128,296	124,475	3,821
Purchased services	39,809	39,362	447
Miscellaneous	575	575	- · · · · -
Electricity	106,055	99,398	6,657
Repairs and maintenance	34,500	35,446	(946)
Custodial supplies	34,800	30,498	4,302
Heat	81,065	78,983	2,082
Sewer	16,536	16,517	19
Security	•	· -	-
Capital outlay	1,721	1,721	
Total operation and maintenance of plant	617,823	600,978	16,845_
Pupil transportation			
Salaries	104,303	104,301	2
Employee benefits	27,991	27,977	14
Purchased services	42,971	41,496	1,475
Supplies	55,600	51,228	4,372
Capital outlay	61,574	61,574	-
Miscellaneous	1,162	1,093	69
Total pupil transportation	293,601	287,669	5,932
TOTAL SUPPORTING SERVICES	1,824,530	1,783,395	41,135

	BUDGET	ACTUAL	VARIANCE - FAVORABLE (UNFAVORABLE)
COMMUNITY SERVICES:			
Drivers Education			
Salaries	\$ 5,800	\$ 5,796	\$ 4
Benefits	444	443	1
Purchased service	- -	-	
Supplies	225	70	155
Miscellaneous	100	68	32_
Total Drivers Education	6,569	6,377	192
Cardinal Center			
Salaries	54,447	53,879	568
Supplies	2,100	2,061	39
Workshop & Conferences	15	14	1
Purchased Services	-	-	-
Dues and fees	750	664	86
Employee benefits	13,268	13,122	146
Total Cardinal Center	70,580	69,740	840
CIMS Community Activity			-
TOTAL COMMUNITY SERVICES	77,149	<u>76,117</u>	1,032
DEBT SERVICE: Interest			
Bus contracts	469_	468	1
Total interest	469	468	1
TOTAL DEBT SERVICE	469	468	1
TOTAL EXPENDITURES	5,112,073	5,104,094	7,979
OTHER FINANCING USES			
Principal on bus loan	10,318	10,318	-
Transfer to Other Funds	161,362	161,362	
TOTAL OTHER FINANCING USES	171,680	171,680	•
TOTAL EXPENDITURES AND OTHER FINANCING USES	\$5,283,753	\$5,275,774	\$ 7,979

ALL SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET June 30, 2007

			F	PUBLIC						
		FOOD RVICES		BRARY FUND		HLETIC	10/	O OCUEN	•	TOTAL.
	_ <u>3E</u>	RVICES		FUND	AC	<u> </u>		DLOSHEN		2007
ASSETS Cash and equivalents Investments Due from other governmental units Due from other funds Inventory	\$	18,805 38,857 - 2,019	\$	17,334 - 1,577	\$	4,622 - - -	\$	- 133,948 - -	\$	40,761 172,805 1,577 2,019
TOTAL ASSETS	\$	59,681	\$	18,911	\$	4,622		133,948	\$	217,162
LIABILITIES & FUND EQUITY LIABILITIES: Accounts payable Deferred revenue	\$	432 	\$	517 	\$	419 		<del>.</del>	<b>\$</b>	1,368
TOTAL LIABILITIES		432		517		419				1,368
FUND BALANCE: Fund Balance		59,249		18,394		4,203	\$	133,948		215,794
TOTAL FUND BALANCE		59,249		18,394		4,203		133,948		215,794
TOTAL LIABILITIES & FUND BALANCE	<u>\$</u>	59,681	\$	18,911	\$	4,622	\$	133,948	\$	217,162

# ALL SPECIAL REVENUE FUNDS COMBINING SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2007

		PUBLIÇ			
	FOOD	LIBRARY	ATHLETIC		TOTAL
	SERVICES	FUND	ACTIVITIES	WOLOSHEN	2007
REVENUES:					
Local sources	\$ 85,508	\$ 33,001	\$ 27,139	\$ 6,761	\$ 152,409
State sources	18,348	3,154	,,	- <b>,</b> · - <b>,</b>	21,502
Federal sources	157,732				157,732
TOTAL REVENUES	261,588	36,155	27,139	6,761	331,643
EXPENDITURES:					
Salaries and wages	84,614	7,588	70,291		162,493
Employee benefits	27,847	1,536	19,135		48,518
Purchased services	7,546	1,285	16,842	20	25,693
Food	117,569	•	,		117,569
Supplies	· <u>-</u>	13,648	16,543	16,991	47,182
Insurance	-	· -	2,160		2,160
Dues and Fees	1,922	1,638	2,070		5,630
Workshop & conferences	138	483	596		1,217
Capital outlay	-	-	-		-
Miscellaneous	576_	324	1,350		2,250
TOTAL EXPENDITURES	240,212	26,502	128,987	17,011	412,712
EXCESS (DEFICIENCY) OF REVENUES OVER					
EXPENDITURES	21,376	9,653	(101,848)	(10,250)	(81,069)
OTHER FINANCING SOURCES (USES): Fund transfers in			106,000		106,000
EXCESS (DEFICIENCY) OF REVENUES OVER					
EXPENDITURES AND OTHER SOURCES (USES)	21,376	9,653	4,152	(10,250)	24,931
FUND BALANCE AT BEGINNING OF YEAR	37,873	8,741	51	144,198	190,863
FUND BALANCE AT END OF YEAR	\$ 59,249	\$ 18,394	\$ 4,203	\$_133,948	\$ 215,794

# COMBINING DEBT RETIREMENT FUNDS BALANCE SHEET June 30, 2007

	2002 R DEBT	2002 E DEBT	QZAB DEBT	2005 DEBT	TOTAL
ASSETS Cash and equivalents Investments Due from other funds	\$ 14,015 4,273	\$ 39,276 57,376	\$ 232,076	\$ 25,150 14,301	\$ 78,441 308,026
TOTAL ASSETS	\$ 18,288	\$ 96,652	\$ 232,076	\$ 39,451	\$ 386,467
LIABILITIES & FUND BALANCE LIABILITIES: Due to other funds	-	-	-	-	-
FUND BALANCE: Fund balance	\$ 18,288	\$ 96,652	\$ 232,076	\$ 39,451	\$ 386,467
TOTAL LIABILITIES & FUND BALANCE	\$ 18,288	\$ 96,652	\$ 232,076	\$ 39,451	\$ 386,467

# DEBT SERVICE FUNDS COMBINING SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES YEAR ENDED JUNE 30, 2007

	2002 E DEBT	2002 R DEBT	QZAB DEBT	2005 DEBT	TOTAL
REVENUES: Local Sources:					
Property Taxes Interest Income Miscellaneous	\$ 247,535 4,257	\$ 87,950 1,111	\$ 10,628	\$ 158,604 2,320	\$ 494,089 18,316
State Sources					
TOTAL REVENUES	251,792	89,061	10,628	160,924	512,405
EXPENDITURES: Retirement of bonds Interest on bonded debt Fees	80,000 167,013 250	60,000 27,593 250		105,000 65,683 241	245,000 260,289 741
TOTAL EXPENDITURES	247,263	87,843	-	170,924	506,030
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	4,529	1,218	10,628	(10,000)	6,375
OTHER FINANCING SOURCES (USES): Transfer from other funds Transfer to other funds			55,362	<u>-</u>	55,362 -
TOTAL OTHER FINANCING SOURCES (USES)	-	_	55,362		55,362
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES AND OTHER SOURCES (USES)	4,529	1,218	65,990	(10,000)	61,737
FUND BALANCES: Beginning of Year	92,123	17,070	166,086	49,451	324,730
End of Year	\$ 96,652	\$ 18,288	\$ 232,076	\$ 39,451	\$ 386,467

#### AGENCY FUND SCHEDULE OF RECEIPTS, DISBURSEMENTS, AND CHANGES IN LIABILITIES FOR THE YEAR ENDED JUNE 30, 2007

	ANCE AT 30/2006	RECEIPTS	DISBURSEMENTS		BALANCE AT 6/30/2007	
GENERAL FUND ACTIVITIES	\$ 8,689	\$ 21,852	\$	24,880	\$	5,661
STUDENT ACTIVITIES	\$ 57,785	\$ 125,438	<u></u> \$	130,243	\$	52,980

# KINGSTON COMMUNITY SCHOOLS SCHEDULE OF BONDED DEBT -2002 ISSUE June 30, 2007

PF	RINCIPAL		DEBT SERVICE REQUIREMENT INTEREST DUE FOR FISCAL YEAR							
	MAY 1	RATE		MAY 1	NOV	/EMBER 1	JUNE 30	<u>A</u>	MOUNT	
		4.00			\$	12,597		\$	12,597	
\$	55,000	4.00	\$	12,597	•	11,496	2008	•	79,093	
•	50,000	4.10		11,496		10,471	2009		71,967	
	40,000	4.20		10,471		9,631	2010		60,102	
	45,000	4.30		9,631		8,664	2011		63,295	
	50,000	4.40		8,664		7,564	2012		66,228	
	50,000	4.55		7,564		6,426	2013		63,990	
	50,000	4.55		6,426		5,264	2014		61,690	
	45,000	4.75		5,263		4,195	2015		54,458	
	55,000	4.85		4,195		2,862	2016		62,057	
	55,000	4.95		2,862		1,500	2017		59,362	
	60,000	5.00		1,500			2018		61,500_	
\$	555,000		\$	80,669	\$	80,670		\$	716,339	

The total amount of original issue was \$900,000.

# SCHEDULE OF BONDED DEBT - 2002E ISSUE June 30, 2007

PRINCIPAL DUE				INTERE	:ST DII	F	DEBT SERVICE REQUIREMENT FOR FISCAL YEAR			
MAY 1		RATE			NOVEMBER 1		JUNE 30	AMOUNT		
					Φ.	92 206		•	00.000	
\$	05.000	2.50	\$	റോ വര	\$	82,206	2009	\$	82,206	
Φ	95,000	3.50	Ф	82,206		80,544	2008		257,750	
	95,000	3.63		80,544		78,822	2009		254,366	
	100,000	3.63		78,822		77,010	2010		255,832	
	105,000	3.63		77,010		75,106	2011		257,116	
	110,000	3.80		75,106		73,016	2012		258,122	
	120,000	4.00		73,016		70,616	2013		263,632	
	125,000	4.00		70,616		68,116	2014		263,732	
	135,000	4.10		68,116		65,349	2015		268,465	
	140,000	4.40		65,349		62,269	2016		267,618	
	150,000	4.40		62,269		58,967	2017		271,236	
	165,000	4.40		58,967		55,339	2018		279,306	
	190,000	4.40		55,339		51,159	2019		296,498	
	200,000	4.55		51,159		46,609	2020		297,768	
	210,000	4.65		46,609		41,726	2021		298,335	
	220,000	4.70		41,726		36,556	2022		298,282	
	230,000	4.75		36,556		31,094	2023		297,650	
	240,000	4.75		31,094		25,394	2024		296,488	
	250,000	4.75		25,394		19,456	2025		294,850	
	260,000	4.80		19,456		13,216	2026		292,672	
	270,000	4.85		13,216		6,669	2027		289,885	
	275,000	4.85		6,669			2028		281,669	
\$	3,685,000		\$	1,119,239	\$	1,119,239		\$	5,923,478	

Bonds in the amount of \$3,940,000 were issued for the purpose of erecting, furnishing and equipping additions to Kingston Elementary School.

#### SCHEDULE OF QUALIFIED ZONE ACADEMY BONDS June 30, 2007

The original amount borrowed during the year ended June 30, 2003 was \$944,638.

MATURITY	
DATE	PRINCIPAL
2007	\$ 55,362
2008	55,362
2009	55,362
2010	55,362
2011	55,362
2012	55,362
2013	55,362
2014	55,362
2015	55,362
2016	55,362
2017	55,362_
	<del>-</del>
	\$ 608,982

Qualified zone academy bonds - 15 annual payments of \$55,362 from November 1, 2003 through 2017 will be paid into a bank escrow account with the entire principal amount due November 1, 2017.

## SCHEDULE OF BONDED DEBT - 2005 REFUNDING BONDS June 30, 2007

PI	RINCIPAL DUE		DEBT SERVICE REQUIREMENT INTEREST DUE FOR FISCAL YEAR						
	MAY1 RATE		RATE MAY 1 NOVEMBE		/EMBER 1	R 1 JUNE 30		AMOUNT	
					\$	31,266			
\$	115,000	3.00	\$	31,266		29,541	2008	\$	177,532
	130,000	3.00		29,541		27,591	2009		189,082
	145,000	3.25		27,591		25,235	2010		200,182
	150,000	4.00		25,235		22,235	2011		200,470
	150,000	4.00		22,235		19,235	2012		194,470
	155,000	4.00		19,235		16,135	2013		193,470
	165,000	4.00		16,135		12,835	2014		197,270
	170,000	3.65		12,835		9,733	2015		195,670
	170,000	3.65		9,733		6,630	2016		189,466
	170,000	3.90		6,630		3,315	2017		183,260
	170,000	3.90		3,315			2018		176,630
	1,690,000		\$	203,751	\$	203,751		\$	2,097,502

Bonds in the amount of \$1,820,000 were issued for the purpose of refinancing the 1996 bonds.

# ANDERSON, TUCKEY, BERNHARDT & DORAN, P.C.

Certified Public Accountants

Gary R. Anderson, CPA Jerry J. Bernhardt, CPA Thomas B. Doran, CPA Robert L. Tuckey, CPA Valerie Jamieson Hartel, CPA Jamie L. Peasley, CPA

REPORT ON INTERNAL CONTROL OVER
FINANCIAL REPORTING AND ON COMPLIANCE AND
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

July 25, 2007

Board of Education Kingston Community Schools Kingston, Michigan 48741

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Kingston Community Schools as of and for the year ended June 30, 2007, which collectively comprise the basic financial statements of the District's primary government and have issued our report thereon dated July 25, 2007. Our opinion is for the primary government only and not for the primary reporting entity. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Controller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered Kingston Community Schools' internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the District's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies and other deficiencies that we considered to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement in the District's financial statements that is more than inconsequential will not be prevented or detected by the District's internal control over financial reporting. We consider the deficiencies described as 2007-1 in the accompanying schedule of findings and responses to be significant in internal control over financial reporting.

Board of Education Kingston Community Schools August 16, 2007

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material misstatement of the financial statements will not be presented or detected by the entity's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe the significant deficiencies described above as 2007-1 are material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Kingston Community Schools' financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of Kingston Community Schools in a separate letter dated August 16, 2007.

Kingston Community Schools' responses to the findings identified in our audit are described in the accompanying schedule of findings and response. We did not audit Kinston Community Schools' response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of the board of education, management, U.S. Department of Education, Michigan Department of Education and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

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ANDERSON, TUCKEY, BERNHARDT & DORAN, P.C. CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Education Kingston Community School Kingston, MI 48741

#### Schedule of Findings and Responses

#### **Finding 2007-1**

#### Criteria:

Effective for the year ended June 30, 2007, Statement on Auditing Standards #112 titled Communicating Internal Control Related Matters Identified in an Audit (issued May 2006), requires us to communicate in writing when a client requires assistance to prepare the footnotes required in the annual audit report in accordance with accounting principles generally accepted in the United States of America.

#### Condition:

After considering the qualifications of the accounting personnel of Kingston Community Schools, we believe that the personnel have the abilities to maintain the day-to-day bookkeeping of the School District, but they do not have the qualifications and abilities to generate financial statements, including required footnotes, in accordance with accounting principles generally accepted in the United States of America.

#### Cause:

The staff of the district does understand all information included in the annual financial statements; however, we assist in preparing the financial statements and related footnotes.

#### Effect:

We assist management with the external financial reporting responsibility to ensure their financial statements are accurate.

#### Recommendation:

We do not recommend any changes to this situation at this time and communicate this as required by professional standards. We believe this meets the definition of a material weakness as defined in Statement on Auditing Standards #112.

#### Client Response:

We are aware of this deficiency and believe it is not cost beneficial in our situation to develop this expertise. We will continue to use our external auditors for this technical assistance. We would expect this situation to be ongoing in future years.

# ANDERSON, TUCKEY, BERNHARDT & DORAN, P.C.

Certified Public Accountants

Gary R. Anderson, CPA Jerry J. Bernhardt, CPA Thomas B. Doran, CPA

Robert L. Tuckey, CPA Valerie Jamieson Hartel, CPA Jamie L. Peasley, CPA

July 25, 2007

Kingston Community Schools To the Board of Education:

In planning and performing our audit of the financial statements of Kingston Community Schools as of and for the year ended June 30, 2007, in accordance with auditing standards generally accepted in the United States of America, we considered Kingston Community Schools' internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School District's internal control. Accordingly, we do not express an opinion on the effectiveness of the School District's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control. We believe that the following deficiency does not constitute a material weakness:

#### **Compliance with Board Policies**

We found that the policies established by the Board for Athletic and Agency Fund events and fund-raising revenues have not always been followed. The person in charge of ticket sales for a specified athletic event is not always signing the summary internal control worksheets for that event. That is a key internal control procedure. In addition, the policies for documenting sales and receipts for fund-raising and other agency fund activities involving collection, recording and depositing of cash need to be reviewed, changed as needed, and enforced. We recommend that the example of policies and procedures and sample forms contained on the MSBO website be used as a basis to revise the School District's policies and forms and that the Board stress to all employees the importance of following Board policies to safe the District's assets.

# Kingston Community Schools Page 2

This communication is intended solely for the information and use of management, Kingston Community Schools, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

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Anderson, Tuckey, Bernhardt & Doran, P.C. Certified Public Accountants